

Strategic Risk Register Summary and Monitoring Sheet

No	Risk	Sub No.	Sub-Risk	Nett Risk Score	Additional Mitigations to be Implemented	Target Risk Score	Risk accepted or further controls required?	CLT Risk Owner
1	Lack of Resilience	1a	Lack of individual resilience to work in a changing environment.	12	2	4		Deputy Chief Executive
		1b	Lack of capacity to deliver Council services.	16	1	4		Deputy Chief Executive
				3			Chief Executive	
		1c	Over reliance on public sector services.	20	1	4		Chief Executive
2	Service Failure	2a	Failure of a service provider in high risk contracted areas such as social care and waste management.	16	1	4		Director of Resources
		2b	Loss of key infrastructure which results in Council services not being delivered such as ICT and property.	12	2	4		Director of Resources
				1			Deputy Chief Executive	
				1			Chief Executive	
	2c	Over reliance on income generation through the delivery of traded services.	12	1	4		Deputy Chief Executive	
3	Sustainability of the Council	3a	Insufficient funding to deliver services.	16	1	4		Director of Resources
		3b	Services fail to operate within revised budgets.	16	1	4		Director of Resources
		3c	Further devolution of services and increased partnership working.	16	1	4		Director of Governance and Regulatory Services
		3d	Insufficient central government funding for Care Act reforms in addition to current constraints on cash limited budgets.	15	1	4		Director of People
4	Failure the Keep People Safe	4a	Death, serious injury or harm of a vulnerable adult / child.	15	1	4		Director of People
5	Inadequate Change Management	5a	Unpredictability of legal rulings requiring and unexpected change.	16	1	4		Director of Resource
		5b	Unfunded new burdens which the Council is required to deliver.	16	1	4		Chief Executive
6	Reputational Damage	6a	Ineffective measurement of the reputation of the Council and Blackpool.	12	1	4		Deputy Chief Executive
		6b	Negative image of Blackpool to residents	12	2	4		Deputy Chief Executive
		6c	Negative image of Blackpool to visitors.	12	1	4		Director of Place
7	Ineffective Governance	7a	Non-compliance with statutory requirements and internal procedures.	12	1	4		Director of Governance and Regulatory
				1			Deputy Chief Executive	
		7b	Lack of effective risk management embedded across the Council.	12	2	4		Director of Resource
		7c	Increased risk of fraud.	15	3	4		Director of Resources
		7d	Data theft and leakage.	12	1	4		Deputy Chief Executive
8	Unsustainable Local Economy / Increased Deprivation	8a	Lack of affordable housing.	12	3	4		Director of Place
		8b	Increased deprivation and unemployment.	12	1	4		Director of Place
		8c	Lack of appropriate highways infrastructure.	12	1	4		Director of Community and Environment
9	Inability to Respond to a Major Incident	9a	Reduced capacity across the Council to respond to an emergency.	16	1	4		Chief Executive
				1			Director of Resource	
				1			Director of Public Health	
			9b	Disruption to community, services and businesses.	16	2	4	
		9c	Injury / death to members of the public or staff.	16	1	4		Director of People